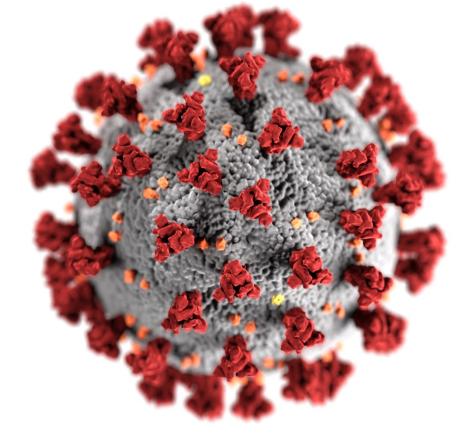


Managing Mental Health During and in the Aftermath of a Pandemic



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Mental Health: Dynamic Model



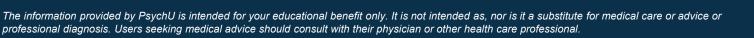
Norrish JM 2015. Positive Education: The Geelong Grammar School Journey Oxford Press p. 68



Flattening the Mental Health Curve

- A recent poll found that 45% of U.S. adults said the pandemic has affected their mental health¹
 - 19% saying it has had a "major impact"
- Many Americans (57%) also said they were worried they could be exposed to COVID-19 since they couldn't afford to miss work¹
- An early analysis by Express Scripts showed that prescriptions have risen for anti-anxiety medications (34.1%), antidepressants (18.6%), and antiinsomnia drugs (14.8%)²
 - anti-anxiety medication increases were much higher for women (39.6%) than men (22.7%)
- Hotlines like the Crisis Text Line and the National Suicide Prevention hotline increased 116% and 300%, respectively, in mid-March³
- 1. https://www.usnews.com/news/healthiest-communities/articles/2020-04-17/flatten-the-mental-health-curve-by-fixing-our-broken-system
- 2. AMERICA'S STATE OF MIND: U.S. trends in medication use for depression, anxiety and insomnia. An Express Scripts Report April 2020
- 3. https://www.forbes.com/sites/onemind/2020/03/30/flattening-the-mental-health-curve/#5ceab1782d31.

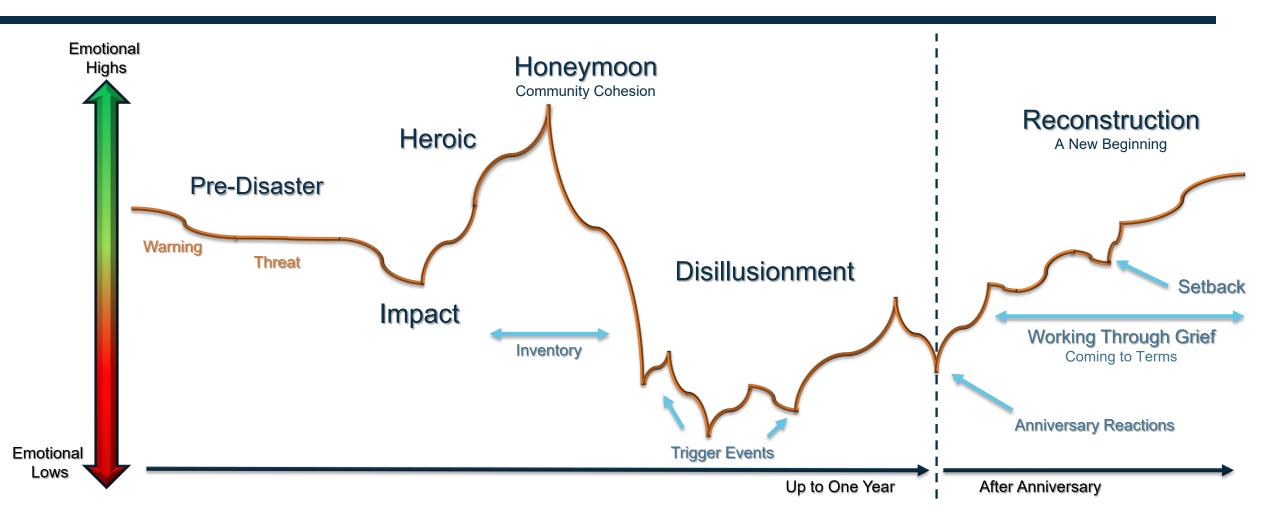
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Emotional Phases of Disaster Response

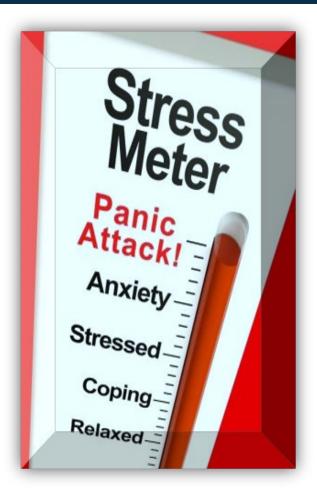


Substance Abuse and Mental Health Services Administration website: https://www.samhsa.gov/dtac/recovering-disasters accessed April 28, 2020.

6



Sources of Stress Injury



Life Threat A *traumatic* injury

 Due to the experience of or exposure to intense injury, horrific or gruesome experiences, or death



A *grief* injury

• Due to the loss of people, things or parts of oneself

Inner Conflict A moral injury

Due to behaviors or the witnessing of behaviors that violate moral values

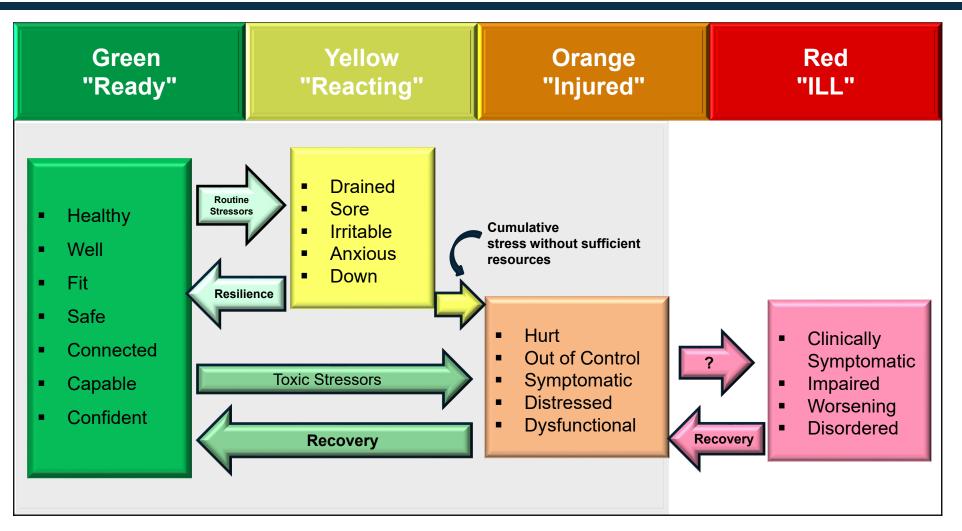
Wear & Tear A *fatigue* injury

• Due to the accumulation of stress from all sources over time without sufficient rest and recovery

Watson et al. 2013. Stress First Aid for Firefighters and Emergency Medical Service Personnel. Nat Fallen Firefighters Foundation 1-42.



Stress Continuum Model



Recognize Stress Zone Transition: Demand-Resource Balance

Watson et al. 2013. Stress First Aid for Firefighters and Emergency Medical Service Personnel. Nat Fallen Firefighters Foundation 1-42.

8



Stress First Aid Model

Seven C's of Stress First Aid:

- Check: Assess, observe & listen
- Coordinate: Get help, refer as needed
- Cover: Get to safety ASAP
- Calm: Relax, slow down, refocus
- Connect: Get support from others
- Competence: Restore effectiveness
- Confidence: Restore self-esteem & hope



Watson et al. 2013. Stress First Aid for Firefighters and Emergency Medical Service Personnel. Nat Fallen Firefighters Foundation 1-42.

Healthcare Professional Requests During COVID-19



Hear Me: Listen to and act on HCPs perspectives and frontline experience and understand and address their concerns to the extent that organizations and leaders are able



Protect Me: Reduce the risk of HCPs acquiring the infection and/or being a portal of transmission to family members



Prepare Me: Provide the training and support that allows provision of highquality care to patients



Support Me: Acknowledge human limitations in a time of extreme work hours, uncertainty, and intense exposure to critically ill patients

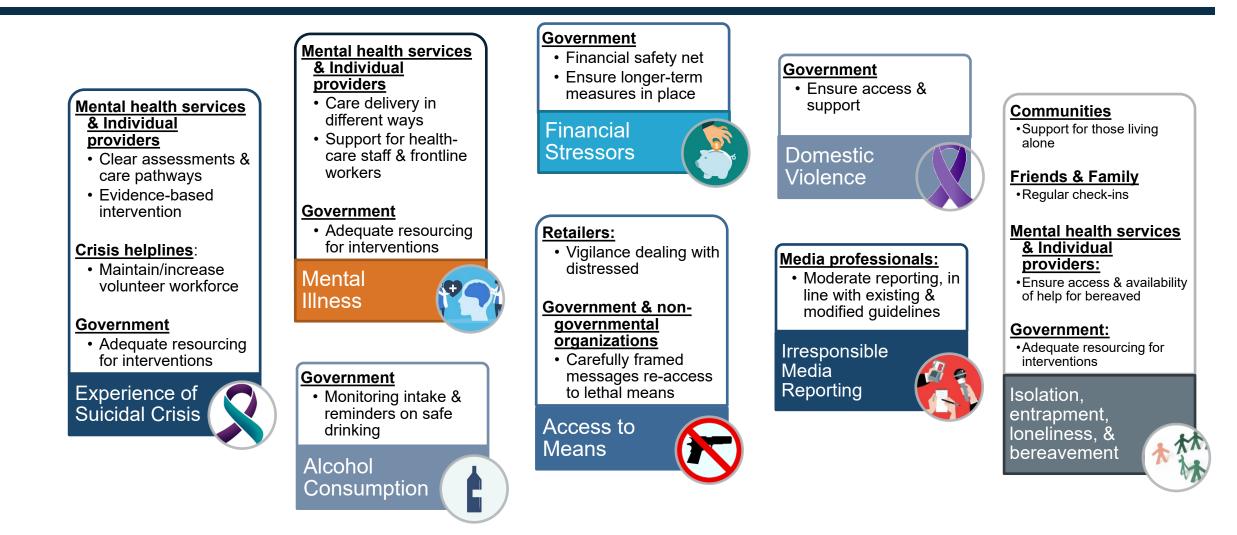


Care for Me: Provide holistic support for the individual and their family should they need to be quarantined

Shanafelt T, Ripp J, Trockel M. Understanding and Addressing Sources of Anxiety Among Health Care Professionals During the COVID-19 Pandemic. JAMA. Published online April 07, 2020. doi:10.1001/jama.2020.5893



Suicide Risk & Prevention During a Pandemic



Gunnell D, Appleby L, Arensman E, et al. Suicide risk and prevention during the COVID-19 pandemic. Lancet 2020 [epub ahead of press]



If you or someone you know is in crisis, call:

Suicide Prevention Hotline/Lifeline 1-800-273-TALK(8255) Or text: **Crisis Text Line** 741-741

NIMH. Suicide Prevention Hotline/Lifeline. Available at: https://www.nimh.nih.gov/health/topics/suicide-prevention/index.shtml.. Accessed 2020



Healthcare Professionals & Burnout

- Burnout is prevalent across all health disciplines¹
 - Psychologists, MDs, RNs, APN, SW, Case Manager, Dialysis, PT, OT
 - 25-60% of physicians report exhaustion across specialties²
- Nurses face a number of mental health and psychological challenges including:
 - anxiety, compassion fatigue, depression, ethical issues, second-victim syndrome, and increased risk for suicide³
- Moral distress is a contributing factor for burnout⁴
- Ethical climate of organization and perceived practice environment are critical factors to job satisfaction⁴
- Personality characteristics displayed by many in healthcare may make them more susceptible to stress and burnout^{2,5,6}
 - Perfectionism², work drive⁶, neuroticism⁵, conscientiousness⁶
- Saban et al.2013 Burnout and coping strategies of polytrauma team members caring for veterans with TBI. Brain Inj 27:301-9.
- 2. Patel et al. 2018 Factors related to Physician Burnout: A Review. Behav. Sci.: 8, 98; doi:10.3390/bs8110098
- Davidson et al. 2018 Nurse Suicide: Breaking the Silence. Nat Academy Med: Perspectives 1-12. 3
- 4 National Academies of Sciences, Engineering, and Medicine 2019. Taking Action Against Clinician Burnout: A Systems Approach to Professional Well-Being. Washington, DC: The National Academies Press. https://doi.org/10.17226/25521
- 5 Gabbard 1985. The role of compulsiveness in the normal physician. JAMA 254(20): 2926-2929. 6
- Richardson et al. 2009. Personality traits and career satisfaction of healthcare professionals The Health Care Manager 28(3):218-226





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- professional diagnosis. Users seeking medical advice should consult with their physician or other health care professional.
- 13

Healthcare Professional Wellness



National Academy of Medicine: Action Collaborative Clinician Well-Being and Resilience: https://nam.edu/initiatives/clinician-resilience-and-well-being/. Accessed April 30, 2020.

14



American Medical Association: Charter on Physician Well-Being



 Important factors for physician well-being include meaningful work, strong relationships with patients, positive team structure, and social connection

Guiding Principles:

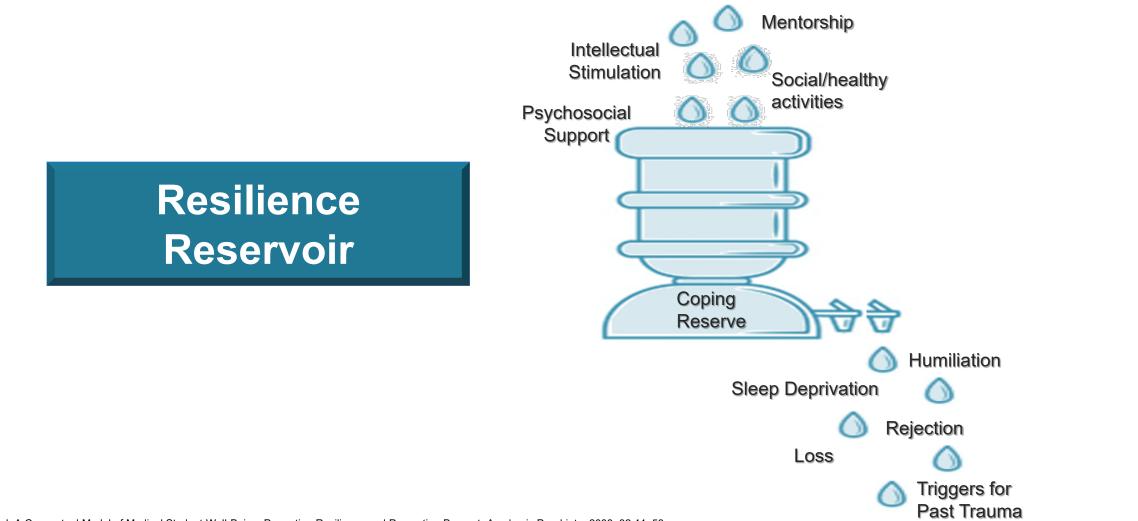
- Effective Patient Care Promotes and Requires Physician Well-Being
- Physician Well-Being is Related with the Well-Being of All Members of the Health Care Team
- Physician Well Being is a Quality Measure
- Physician Well Being is a Shared Responsibility

Thomas LR, Ripp JA, and West CP. Charter on Physician Well-Being. JAMA 2018;319(15): 1541-42

15



What drains your tank and what replenishes it?



Dunn et al. A Conceptual Model of Medical Student Well-Being: Promoting Resilience and Preventing Burnout. Academic Psychiatry 2008; 32:44–53.

16



American Psychological Association Self-Care Strategies for Healthcare Professionals

- Take action against anxiety
- Pace yourself
- Breathe
- Maintain good health habits
- Exercise, exercise, exercise
- Connect
- Take breaks
- Promote teamwork
- Maintain structure/schedule at home
- Focus on flexibility



Coons et al. 2020. Self-Care advice for healthcare professionals during COVID-19. American Psychological Association. 1-4.



17

HCP Wellness: Patient Care & Wellbeing



18

- Higher risk for medical errors are seen among physicians who screen positive for depression¹
- Physician burnout increases likelihood of leaving jobs & the medical profession altogether²
- Physicians should cultivate their own mental health and resilience as an aspect of professional responsibility³
- Engaging humanistic practices throughout the organization are necessary to align professional and organizational values, norms, and practice to foster professional well-being²

Pereira-Lima et al. 2019 JAMA Network Open. 2(11):e1916097

1.

- 2. National Academies of Sciences, Engineering, and Medicine 2019. *Taking Action Against Clinician Burnout: A Systems Approach to Professional Well-Being*. Washington, DC: The National Academies Press. https://doi.org/10.17226/25521
- 3. Moutier C.2018 Physician Mental Health: An Evidence-Based Approach to Change. Journal of Medical Regulation 104(2):7-13.

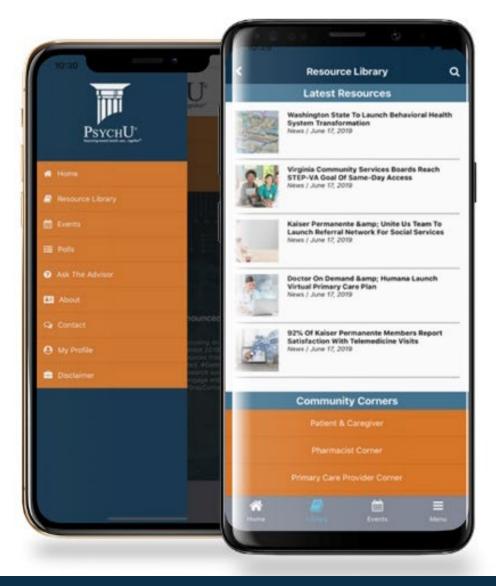








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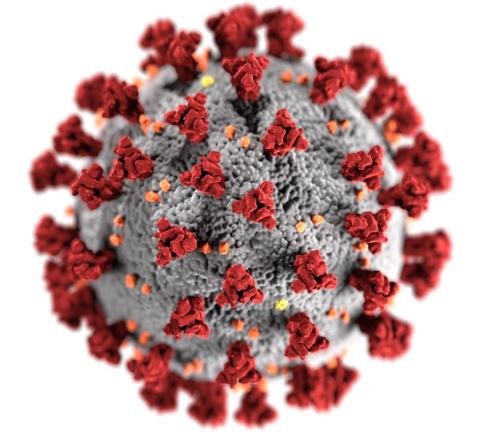
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